



Environmental Institute for Golf
ANNUAL REPORT
2010





MESSAGE FROM THE CEO

DEAR SUPPORTERS,

The state of the golf industry provided the perfect backdrop for the work of the Environmental Institute for Golf (EIFG) in 2010.

As the economy faltered, golf facilities struggled in making decisions that were in their best interests not only for the short term, but for the future as well. The EIFG had as its focus to raise the understanding and awareness of the concept of sustainability for the golf industry. Namely, it was imperative that facilities made decisions that not only met the needs of golfers today, but for those of future generations.

I am pleased by the response of the golf industry to our efforts to elevate the discussion of sustainability. For the most part, the concept was unknown. But over the course of time, superintendents, golf professionals, general managers, owners, architects, builders and others in the industry came to embrace the concept. That was an important first step. Facilities began to make decisions with an eye on how they impact the finances, the environment and their customer. This focus on the triple bottom line of people, planet and profit is the foundation of sustainability.

Sustainability also has implications for organizations such as the EIFG. Like virtually every other philanthropic organization, donor support waned. With the concept of sustainability now part of the daily industry discussions, we are now focused on taking measures to make it more sustainable. As the EIFG nears its 10th year of existence, we have taken a step back to examine how we continually improve. In other words, how do we move towards becoming more sustainable?

If the life cycle of the EIFG is looked at in phases, we are entering our third phase.

Phase 1 was the formation of the organization and the raising of funds to support its mission. Phase 2 was the collection of data to form a baseline of the profile of the golf course industry. In phase 3, we will focus on supporting resources for golf course superintendents to engage sustainable practices. As the professional most responsible for enacting sustainable practices at golf facilities, it is imperative that these individuals have the resources to do so.

This will not be done in a vacuum, however. We will continue to rely on the collaborative nature of the golf industry that has been embraced in player development, advocacy and marketing efforts. Everyone has a stake in taking a sustainable approach to golf course management.

We will continue to serve the industry by executing according to our mission of ensuring golf's compatibility with the natural environment. We could not have achieved as much as we have without the support of individuals such as you. We will continue to reach out to others to help us in our efforts.

Golf is a giving industry. It offers much in terms of economic firepower. It is a wonderful activity for people to enjoy. And, golf courses provide valuable green space for our communities. I am excited about the role the EIFG has played and will continue to do so in the future.

Sincerely,

Rhett Evans
EIFG Chief Executive Officer

Research: the fuel for innovation

Over the past two years, funding for new research was placed on hold in order to allow the endowment to recover from the effects of the down market. However, projects that were underway received funding, including seven that were completed and published in 2010. Research projects funded since 2007 can be found in GCSAA's Research Synopsis at www.eifg.org.

To get your copy of both the GCSAA's Research Synopsis and the IPM Planning Guide, please visit www.eifg.org

Applied scientific research is, and will continue to be, an important product of the EIFG. It provides superintendents and golf facilities with information and resources to produce high-quality playing conditions in a manner compatible with the environment.

We are pleased to make available the new IPM Planning Guide released in 2010. This valuable tool helps superintendents prepare an IPM plan or improve a current one. It includes information on IPM strategies, instructions to incorporate information into a plan, and forms and spreadsheets for documenting, record keeping and budgeting.

Another research project is the Golf Course Environmental Profile. The data from the profile continues to be used on a regular basis by the media, allied golf organizations, researchers and governmental bodies. Most recent examples include: data referenced to help establish practical public policy for the Ches-

peake Bay Water Improvement Plan and area BMPs, water conservation policy for golf courses in the Los Angeles area, and comments submitted to the EPA for the National Pollutant Discharge Elimination System.

Education: professional development for the golf course managers

Another funding priority for the EIFG is education. It provides the foundation for advances in golf course management. In addition to developing appropriate education content, it is also vital that it be delivered utilizing technology to enhance affordability and accessibility. Education curriculum is updated continually to include the latest environmental information. The goal is to fund a complete curriculum that is integrated with the work of the EIFG, while meeting the professional development needs of the golf course industry.

Through funding from the EIFG, GCSAA's e-Learning Webcast Series featured more than 25 live events during 2010 on topics such as improving your resume, to improving the on course habitat for pollinators. Nearly 750 participant seats were sold with individuals earning a combined total of 150.0 education points to improve their skill set as outlined by education competencies.

Scholarships: helping the brightest pursue a dream

In 2010, the EIFG awarded 53 scholarships totaling more than \$130,000. These opportunities are available for students pursuing careers in the golf course industry, future turfgrass researchers and educators, children and grandchildren of GCSAA members, and international students studying in the United States.

To find a scholarship right for you or a family member, visit www.eifg.org.

Outreach: communicating golf's story

As data and research funded by the EIFG becomes more pervasive, golf's story becomes easier to tell. The concept of sustainability became a foundation to communicate because of its focus on people, planet and profit, and the commitment to continual improvement.

The WE ARE GOLF coalition — the partnership formed by the GCSAA, PGA of America, NGCOA and CMAA to give golf a stronger presence with lawmakers — has regularly leveraged EIFG information. In addition, an industry-wide outreach effort under the working title of "Image of the Game" is utilizing environmental success stories to enhance golf's image.

A variety of industry awards programs have also served to provide a platform for golf to share its story. Among the most enduring is the Environmental Leaders in Golf Award that is co-sponsored by GCSAA and *Golf Digest* magazine. Since the early 1990s, superintendents and their facilities have been recognized for their work in making golf courses valuable green spaces for communities.

While the environment will continue to be a lightning-rod for society, the tide has definitely turned in regards to golf. Recent articles in the *Wall Street Journal*, *New York Times*, *National Geographic* and other leading publications have noted golf's focus on continuous improvement. On a more local level, communities are seeing golf's positive impact as facilities become more proactive in telling their story.

Golf's Drive Toward Sustainability

Golf's Drive Toward Sustainability was introduced in 2010 as a collaborative effort of the U.S. golf industry in which to highlight golf's successes, identify areas of improvement and provide resources for golf facilities that will prompt sustainable operations through a philosophy of continual improvement. This effort allowed the golf industry to proactively address current and future actions by local, state and federal policymakers.

The golf industry is currently engaged in a number of regulatory and front-line environmental efforts in several areas of the country. Water quality concerns from nutrient runoff (nitrogen, phosphorus) are important in the Chesapeake Bay watershed and in Florida. Within the seven states of the Chesapeake Bay, watershed models are being developed to predict the amount of nutrients that could runoff from all types of landscapes, including golf courses. Individual states are being asked to develop their own best management practices to reduce the nutrient flow to meet specific standards. The EPA has indicated that similar efforts will be used in other major watersheds, such as the Mississippi River Basin, in the future.

Water use concerns continue to be prevalent in the western U.S. Over the last year, industry groups have been involved in Las Vegas and Los Angeles to develop BMPs to reduce water use within the golf course sector.

These issues provide clear reminders that proactive environmental efforts are needed for the golf industry to continually improve in resource conservation and professional management in order to remain strong businesses, appeal to our clientele and provide valuable green spaces to our communities.

Through its reaching out to a variety of constituents, the golf industry has demonstrated a commitment to improvement. Having a seat at the table has already paid dividends and will do so in the future.



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Discipline through uncertain economic times

Charitable organizations across the world continue to suffer from the significant economic impact of the global recession. The EIFG is not immune to these effects as revenue support from 2010 contributions dropped \$195,000, or 23 percent compared to 2009. Overall, total revenue for 2010 is down \$635,000, or 32 percent compared to 2009. The larger decrease comes from investment income, which was good in 2010, but not as strong as the 28 percent return in 2009 when the financial markets rallied. The investment portfolio returned 14 percent in 2010, signaling the second year in a row of strong returns from the financial markets. The endowment investments total \$5.6 million as new environmental programs, scholarships, research and education continue to receive funding. The strong performance by the endowment portfolio was due in large part to the long-term approach to investing the trustees adopted many years ago and the discipline to adhere to that policy during uncertain times, which subsequently led to receiving the full benefit of the significant rebound that occurred in the financial markets over the last two years. As a result of the favorable return in the financial markets, total assets increased \$245,000 or 4 percent, bringing them to over \$6.2 million for the EIFG.

Funding in 2010 for environmental programs, research, education and scholarships was up \$163,000 compared to 2009, due to the significant reduction planned last year to manage to lower projected financial support in the short term. This disciplined approach enacted over the past few years will enable resources to be expended at reasonable levels to continue the work of the EIFG, while enabling changes to take place that can position the organization for greater success in the long-term. Through sound financial oversight and accountability built upon from its inception, the EIFG will continue to benefit the golf industry for years to come.



Environmental Institute for Golf

As of December 31, 2009 and 2010

	2010	2009
Total Assets		
Endowment Campaign Fund *	\$4,460,000	\$4,044,000
Robert Trent Jones Fund	1,150,000	1,301,000
Scotts Company Fund	150,000	166,000
Michael Hurdzan Fund	119,000	150,000
R.A. Moore Fund	120,000	115,000
Williams Leadership Endowment	59,000	53,000
Unrestricted Fund	162,000	146,000
	<u>\$6,220,000</u>	<u>\$5,975,000</u>
Total Revenue		
Annual Appeal	\$259,000	\$341,000
Investment Income	696,000	1,136,000
Silent Auction	143,000	124,000
Major Gifts	162,000	293,000
Other Contributions	88,000	89,000
	<u>\$1,348,000</u>	<u>\$1,983,000</u>
Total Program and Supporting Expenditures		
Applied Scientific Research	\$180,000	\$280,000
Education Advancement	70,000	20,000
Scholarship Program	143,000	144,000
Environmental Programs	520,000	310,000
Management and Fund Raising Expenses	235,000	230,000
Other Related Expenses	61,000	57,000
	<u>\$1,209,000</u>	<u>\$1,041,000</u>
Total Program Expenses	\$974,000	\$811,000

The information contained in the Audit Report for the period ending 12/31/10 fairly presents, in all material respects, the financial condition and results of operations of The Environmental Institute for Golf.
J. Rhett Evans, Chief Executive Officer. Cameron E. Oury, Chief Financial Officer.

* Endowment Campaign fund amounts reflect pledges, less related reserves and annual program contribution.

The financial statements for The Environmental Institute for Golf were audited by an independent certified public accounting firm. The full text of the audit reports, financial statements and related notes are available at www.eifg.org, or by contacting GCSAA Member Solutions at (800) 472-7878.

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Badger Meter, Inc.
Barenbrug USA
Becker-Underwood, Inc.
Bloomfield Hills Country Club
Bush Hog Corporation
Cactus and Pine GCSA
Canadian Golf Superintendents
Association
Central Illinois GCSA
Cherokee Town & Country Club
Cog-Hill Country Club
Constellation Energy
CourseVision
Detroit Golf Club
Eastern Shore Association of GCS
EBSC Consultants
Erosion Restoration
Etonic Worldwide Corporation
Firestone Specialty Products
FMC Corporation
Forestry Suppliers Inc.orporated
GCSA of New England
GCSA of Southern California

Greater CInc.innati GCSA
Greater Pittsburgh GCSA
GreensGroomer WorldWide Inc.
Griswold Controls
Hazeltime National Golf Club
Hi-Lo Desert GCSA
Honours Golf
Husqvarna Forest & Garden Co.
Iowa GCSA
ITODA
Kirby Markers Inc.
Lone Star GCSA
Long Island GCSA
Meadowbrook Golf & IGM
Metropolitan GCSA
Mid-Atlantic Association of GCS
Milliken Turf Products
Montco/Surfside
Northeastern GCSA
Northern Ohio GCSA
Nufarm Americas Inc.
Nutramax Agriculture Inc.
Oase Pumps, Inc.
Ohio GCSA Chapters
Oregon GCSA
Otterbine Barebo Inc.
Palm Beach GCSA
Phoenix Environmental Care
Pine Valley Golf Club
Plant Science Inc.
Quali-Pro
Rhode Island GCSA
Rosella Erosion Control
Solutions, Inc.
San Diego GCSA
Seed Research of Oregon
Seepage Control Inc.orporated
South Florida GCSA
Spectrum Technologies, Inc.
Spraying Devices Inc.orporated
The Andersons Turf Products
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The Oak Park Country Club
TIP Inc.orporated
Trans-Miss Golf Association
Treasure Coast GCSA
Trion Lifts Inc.orporated
Tru-Turf Pty. Ltd.
Turf Merchants Inc.
Turf Specialties
Wadsworth Golf Charities Fund.
Weston Golf Club
Winnercomm, Inc.
Wittek Golf Supply Company

Individuals Star Club (\$500,000 - \$999,999)

Greg Norman/Shark Shootout
Charities, Inc.
Jaime Ortiz-Patiño/Club de
Golf Valderrama

Champion's Club (\$250,000 - \$499,999)

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Governor's Club (\$50,000 - \$99,999)

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